

# REAL Action: Advancing Racial Equity in Your City



**NLC** NATIONAL  
LEAGUE  
OF CITIES

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CITIES STRONG TOGETHER





# Rising Tensions

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**NLC** NATIONAL  
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OF CITIES



# The Need for Greater Equity

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“Prejudice is a burden that confuses the past, threatens the future, and renders the present inaccessible.”

—Maya Angelou





# More than Preventing Further Conflict

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OF CITIES





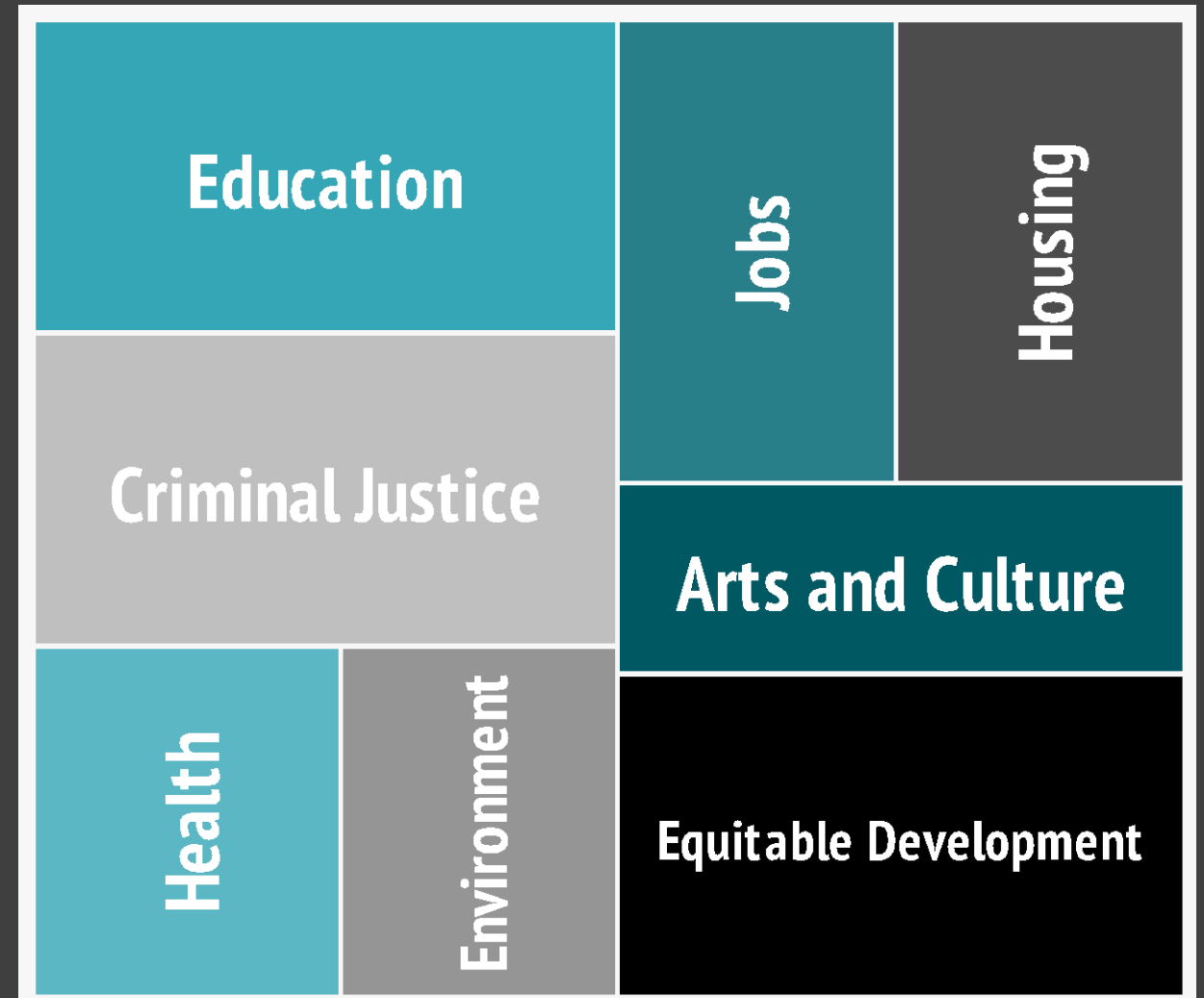
# REAL Goal



**To strengthen local leaders' knowledge and capacity to eliminate racial disparities, heal racial divisions and build more equitable communities**

# Racial Disparities

From infant mortality to life expectancy, **race** predicts how well one will do.

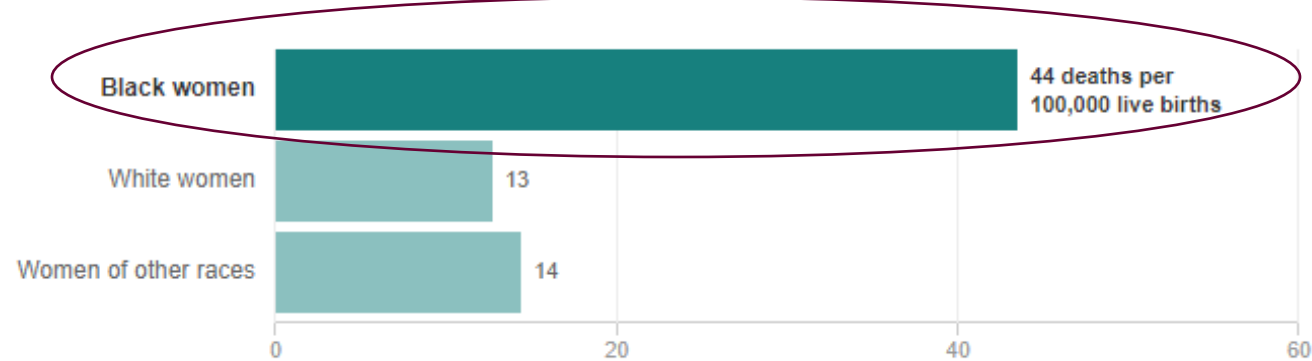


## Racial disparity across incomes

In recent years, as high rates of maternal mortality in the U.S. have alarmed researchers, one statistic has been especially concerning. According to [the CDC](#), black mothers in the U.S. die at three to four times the rate of white mothers, one of the widest of all racial disparities in women's health. Put another way, a black woman is 22 percent more likely to die from heart disease than a white woman, 71 percent more likely to perish from cervical cancer, but 243 percent more likely to die from pregnancy- or childbirth-related causes. In a [national study](#) of five medical complications that are common causes of maternal death and injury, black women were two to three times more likely to die than white women who had the same condition.

### Black women face significantly higher maternal mortality risk

Maternal deaths per 100,000 live births (2011-2013)



Source: [Centers for Disease Control and Prevention](#)

Credit: Alex H. HARRIS

## Black Mothers Keep Dying After Giving Birth. Shalon Irving's Story Explains Why

December 7, 2017 · 7:51 PM ET

Heard on All Things Considered

NINA MARTIN, PROPUBLICA



RENEE MONTAGNE



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# Racial Disparities

**6 in 10**

of **U.S. prisoners**  
are Black/Latino

*(yet only comprise 30%  
of the U.S. population)*



**65%**

Black or Latino men  
**graduate** from High  
School

*(80% of White males  
will)*



Black and Native  
American  
**unemployment** is

**2x**

that of Whites

**57%**

of Blacks and  
Latinos spend more  
than 30% of their  
income on  
**housing costs**



# What Does Racial Equity **Require?**

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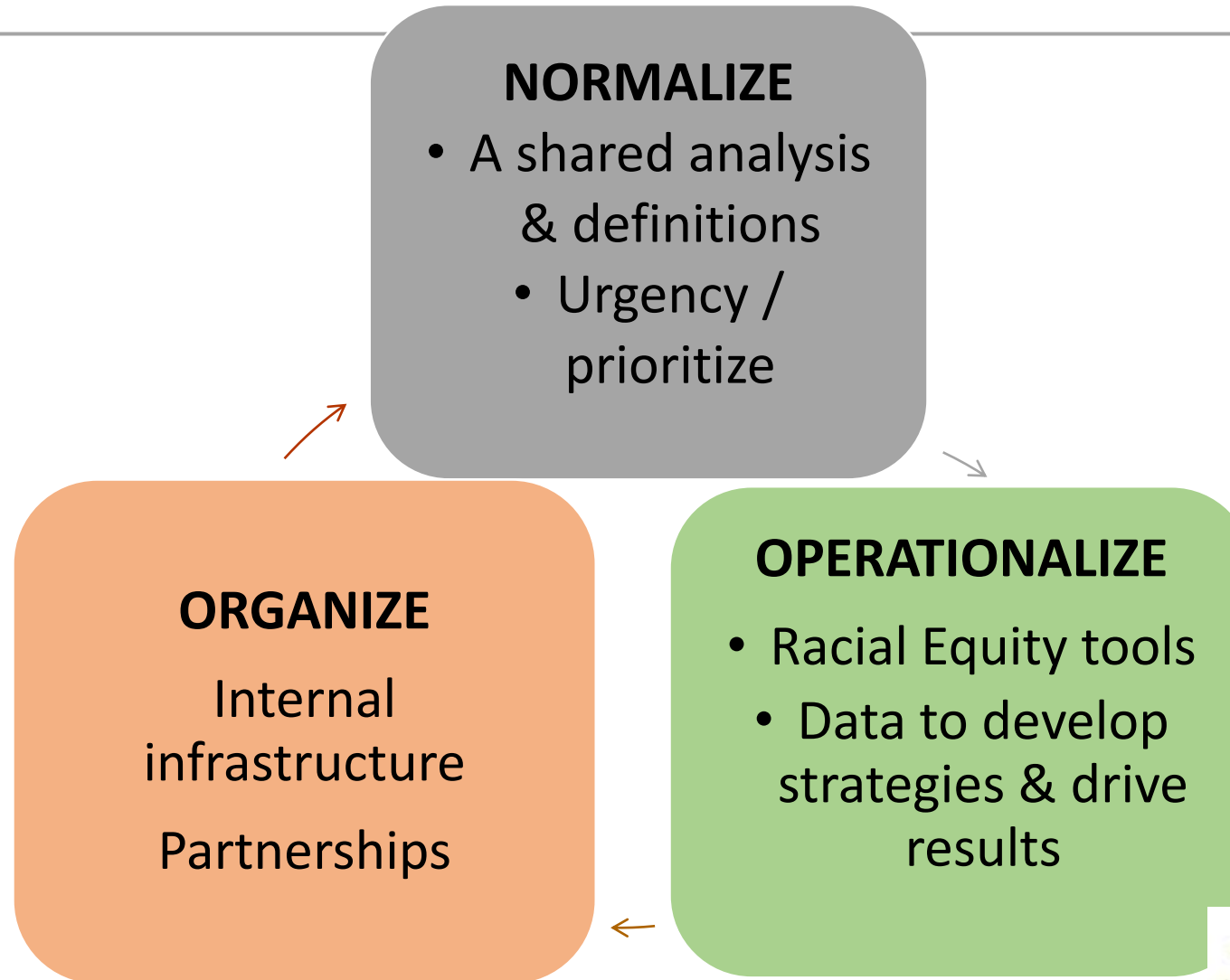


- “Closing the gaps” so that race does not predict one’s success, while also improving outcomes for all.
- Targeted strategies to focus on improvements for those worse off.
- Move beyond “services” and focus on root causes by changing policies, institutions, and systems.

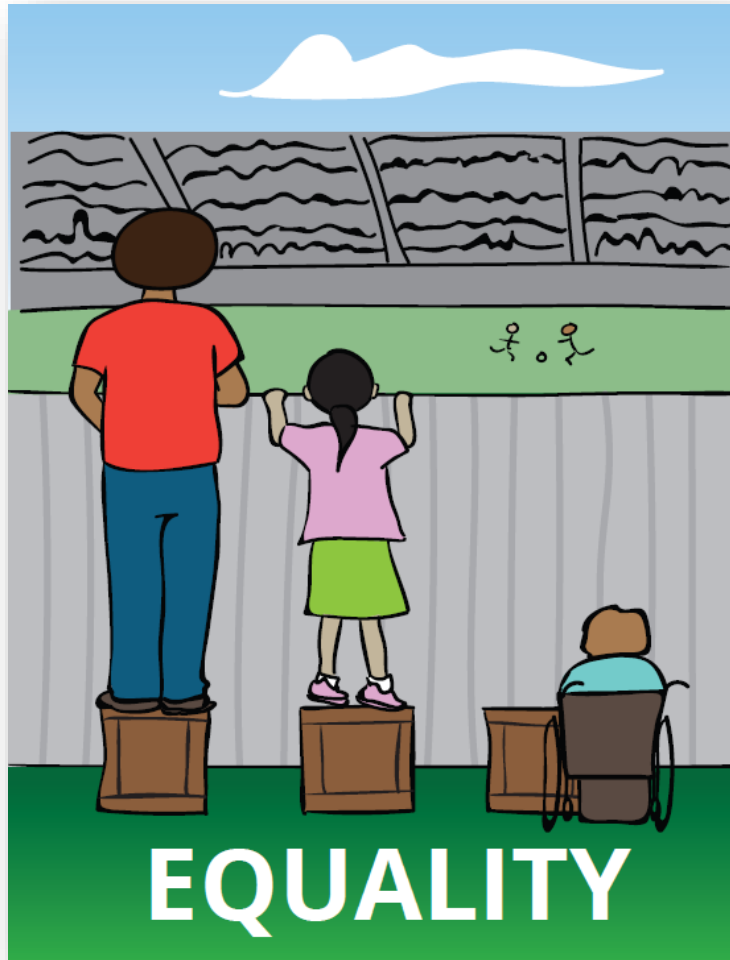




# Effective National Practices

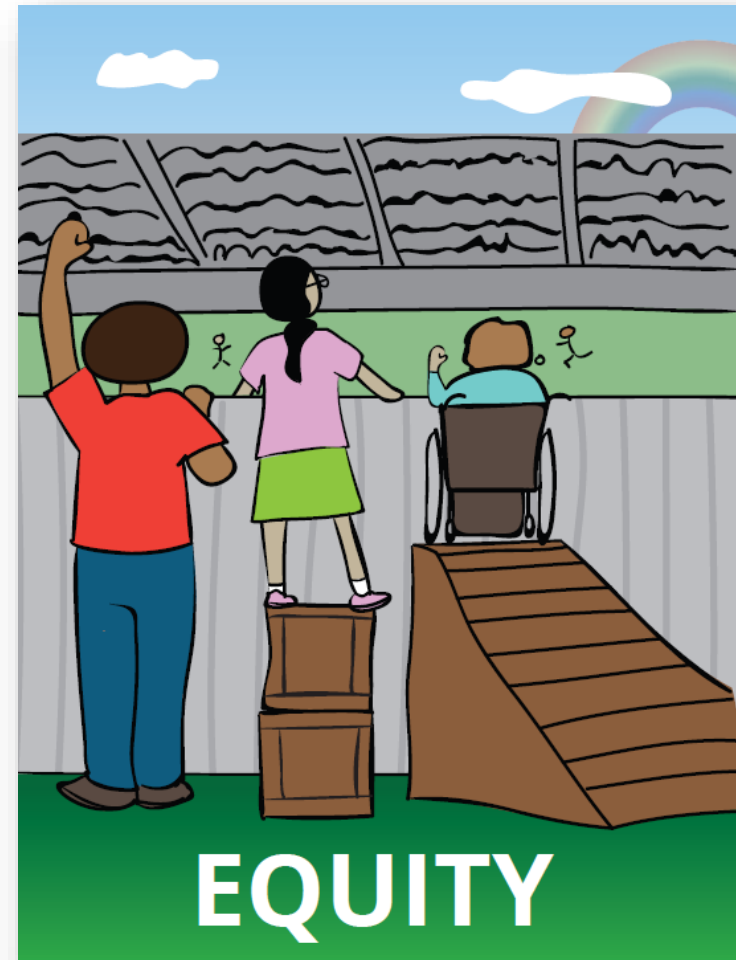






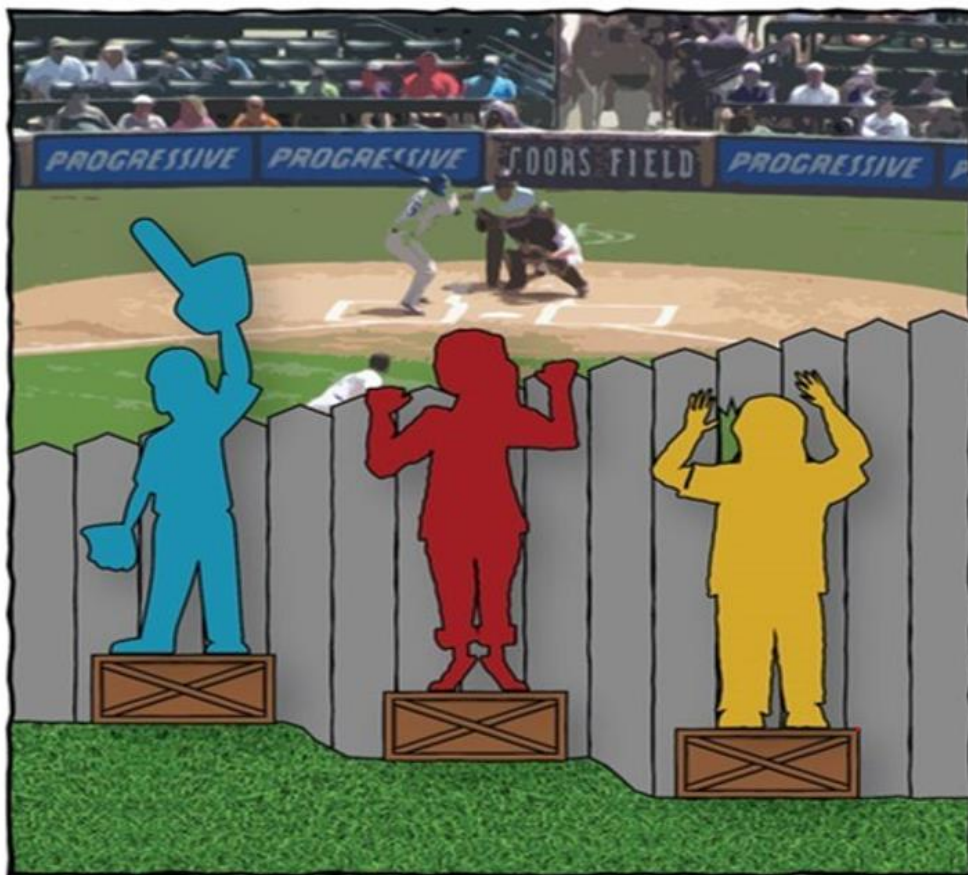
Equality = **Sameness**

Equality provides the same thing for everyone. This only works when people start from the same place, history and set of circumstances.



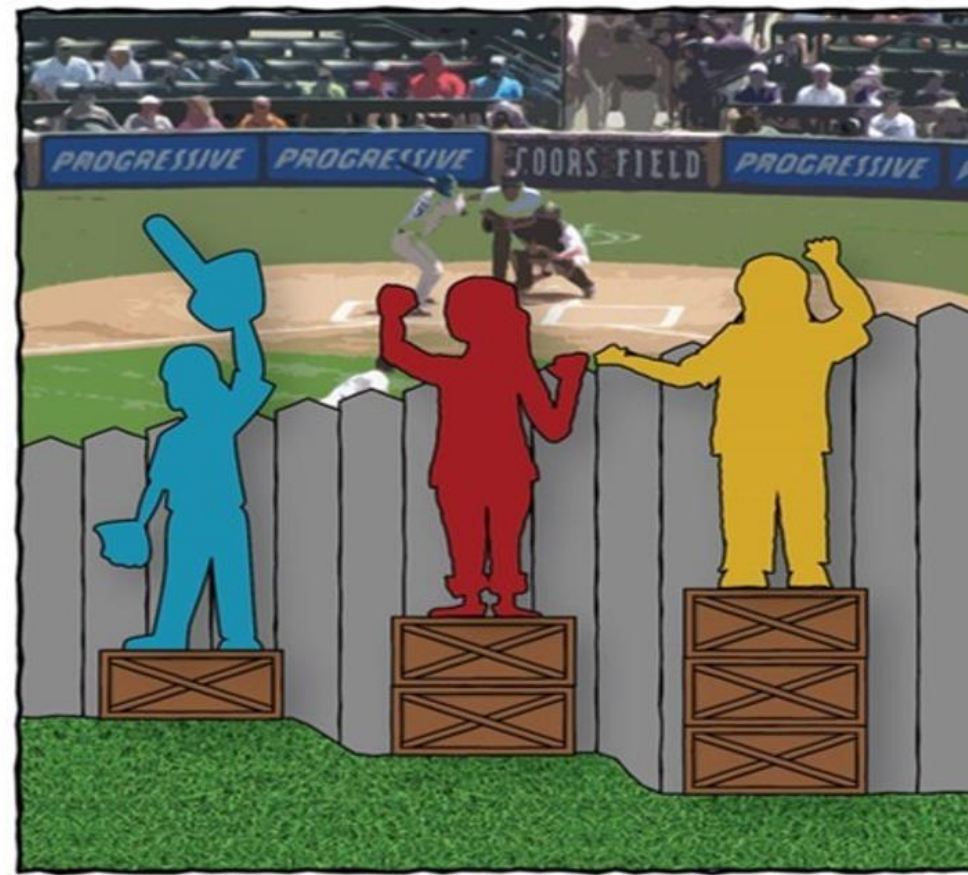
Equity = **Justice**

Equity is about fairness, and providing people with the resources and opportunities they need, given their history and set of circumstances.



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### Equity = Justice

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# What is Bias?

- The evaluation and association of one **group** and its members relative to another.
- **Inescapable** reality of humanity
- We do have choice over how much we let bias influence our **actions**.
- Acting on bias can be discriminatory and create negative **outcomes** for particular groups

## Explicit

Expressed directly

Aware of bias / operates consciously

Example:

Sign in the window of an apartment building noting  
“Mexicans need not apply”

## Implicit

Expressed indirectly

Unaware of bias / operates sub-consciously

Example:

A property manager doing criminal background checks on black applicants and not white applicants.

# IMPLICIT BIAS: The Unconscious Mind

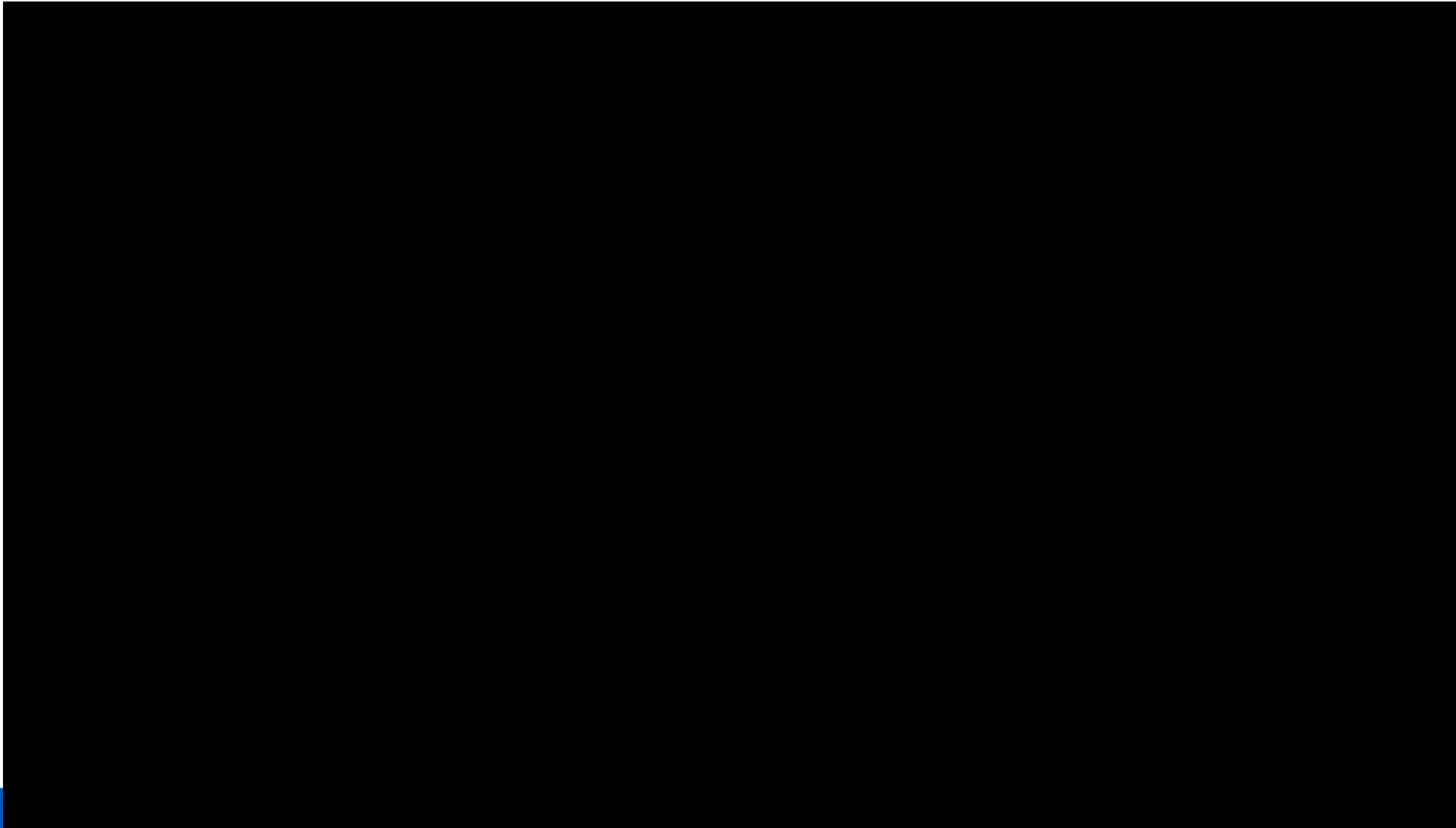
- Schemas: the “frames” through which our brains help us understand and navigate the world
- They are shaped by our environment and largely reside in the sub-conscious.
  - 1) Sort into categories
  - 2) Create associations
  - 3) Fill in the gaps





Count how many passes the white team makes

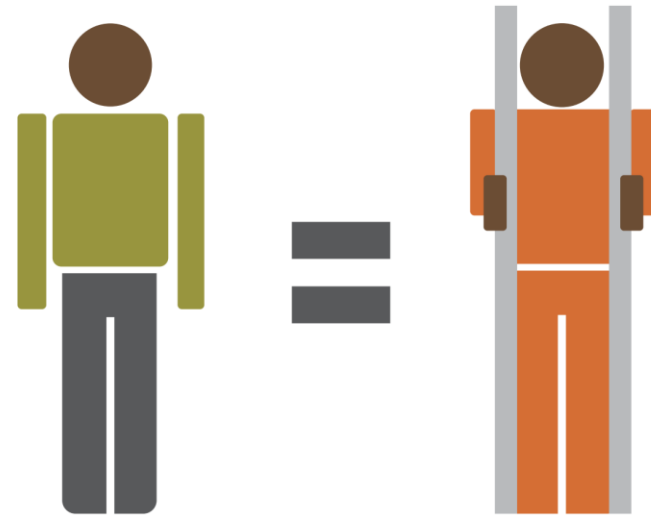
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# Implicit Bias

When we are exposed or socialized to certain identity groups being paired with certain characteristics, we **automatically** and **unconsciously** **associate** the **identity** with the **characteristics**...

*whether or not that association aligns with reality.*



In the U.S., there is a strong implicit association between African Americans and criminal activity.





# Levels of Racism

## Individual racism

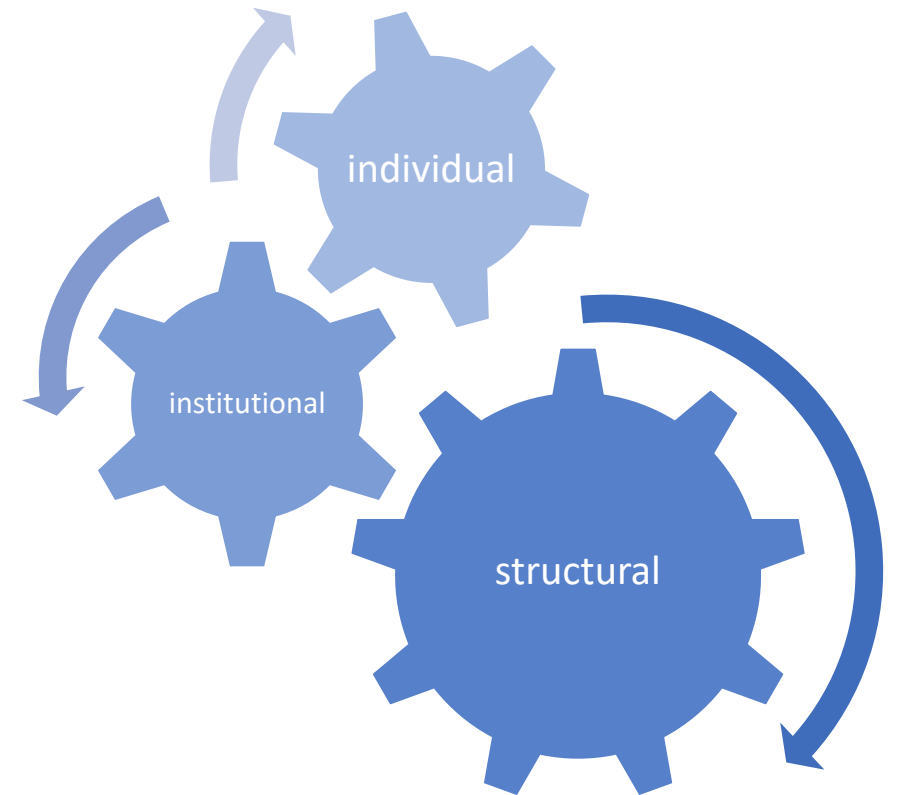
Pre-judgment, bias, or discrimination by an individual based on race.

## Institutional racism

Policies, practices and procedures that work better for white people than for people of color, often unintentionally or inadvertently.

## Structural racism

A history and current reality of institutional racism across all institutions, combining to create a system that negatively impacts communities of color.



A photograph of a room during a move. Several cardboard boxes are stacked on a white dresser and on the floor. A rolled-up rug lies on the floor in the foreground. The scene is brightly lit, likely from a window. Overlaid on the image are three text labels: 'Blockbusting' on a box in the background, 'Racial Covenants' on a box in the background, and 'Redlining' on a box in the foreground. A large white circle on the left contains the title 'The House We Live In'.

# The House We Live In

*Blockbusting*

*Racial  
Covenants*

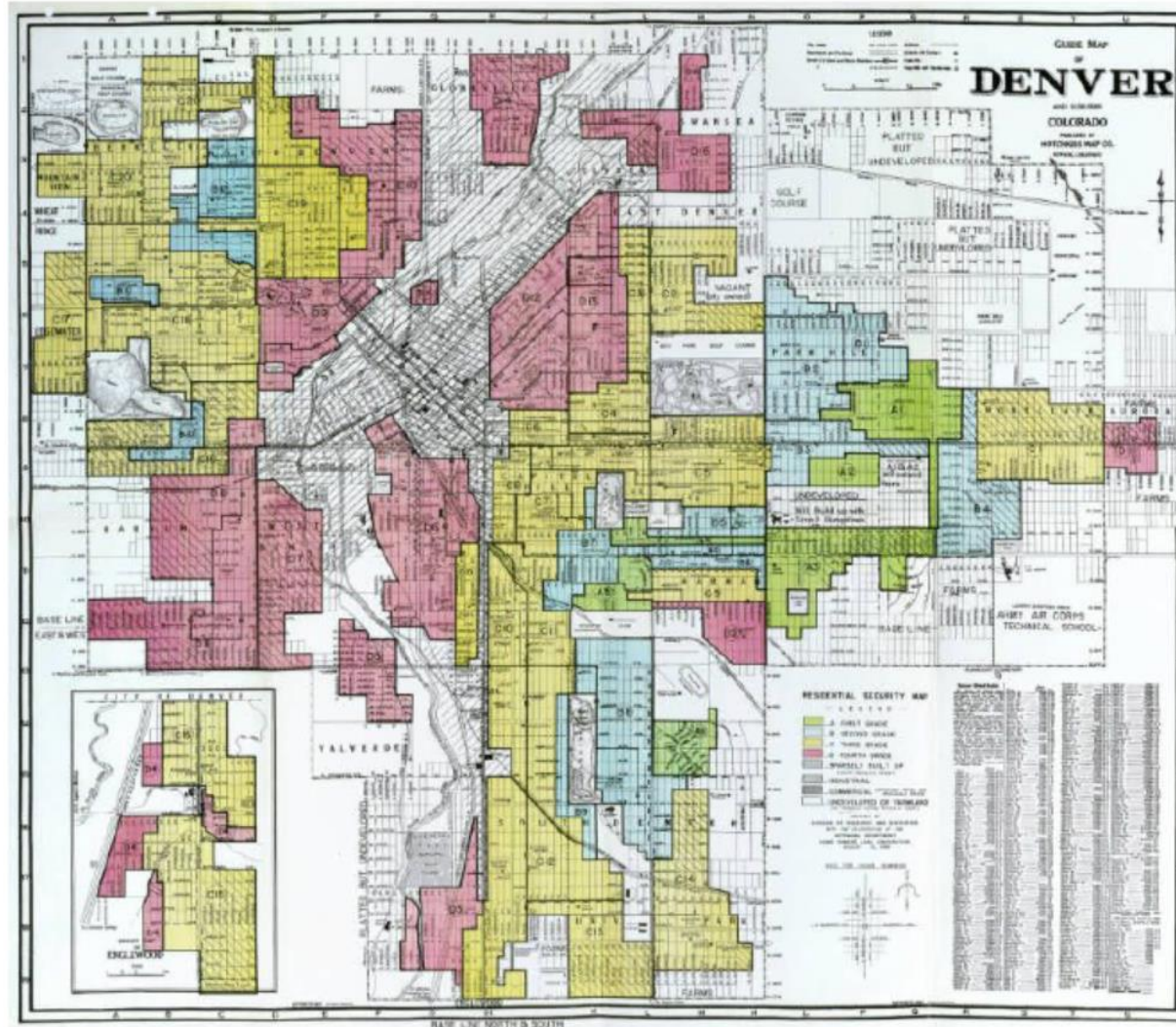
*Redlining*





# Redlining of Denver and mountain communities starts during the 1940s

Denver's redlining map included the areas of Five Points, Elyria Swansea, and Sunnyside



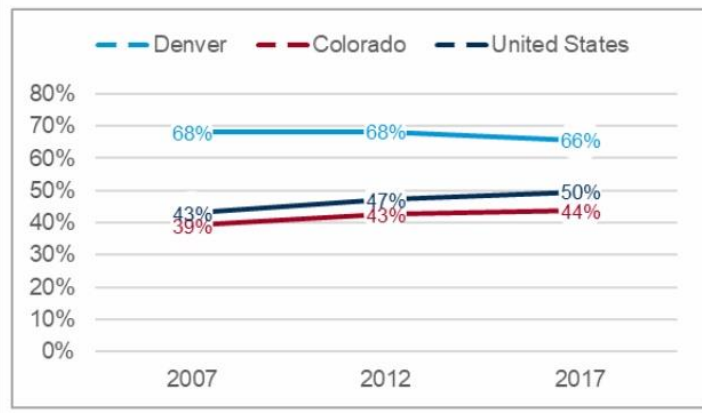


# Denver Neighborhoods: 2016 Census Tract Data

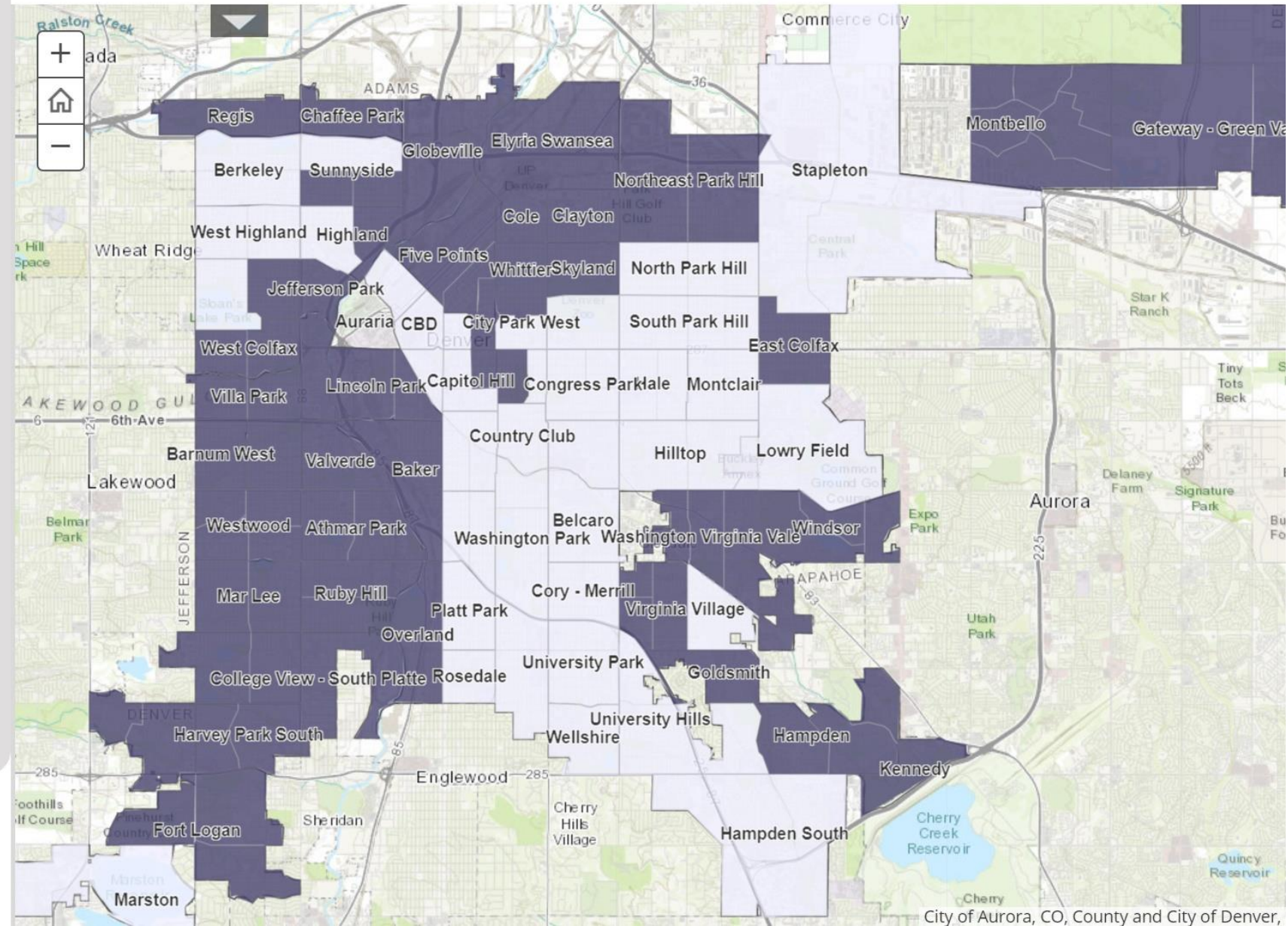
Denver is made up of a majority of children who reported to be of a race/ethnicity other than non-Hispanic white. In other words, children of color, mixed race/ethnicity, and others made up 66 percent (93,300) of the total child population in Denver in 2016. Not unlike other urban centers, Denver has a higher proportion of children of color than Colorado and the United States.

The map highlights the areas in Denver and the surrounding counties where children of color make up more than half of the child population over age 18.

Swipe the vertical bar left and right to view change in the percentage of children of color over time by neighborhood.



Children of Color

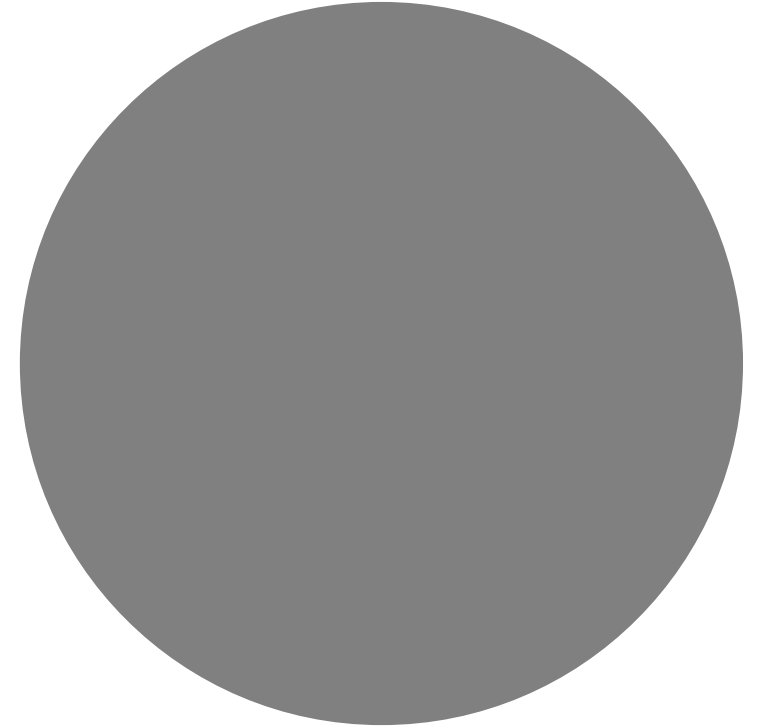




- Racial equity tools
- Data to help identify strategies that will yield different results to reduce racial inequities

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**Operationalizing is Action**

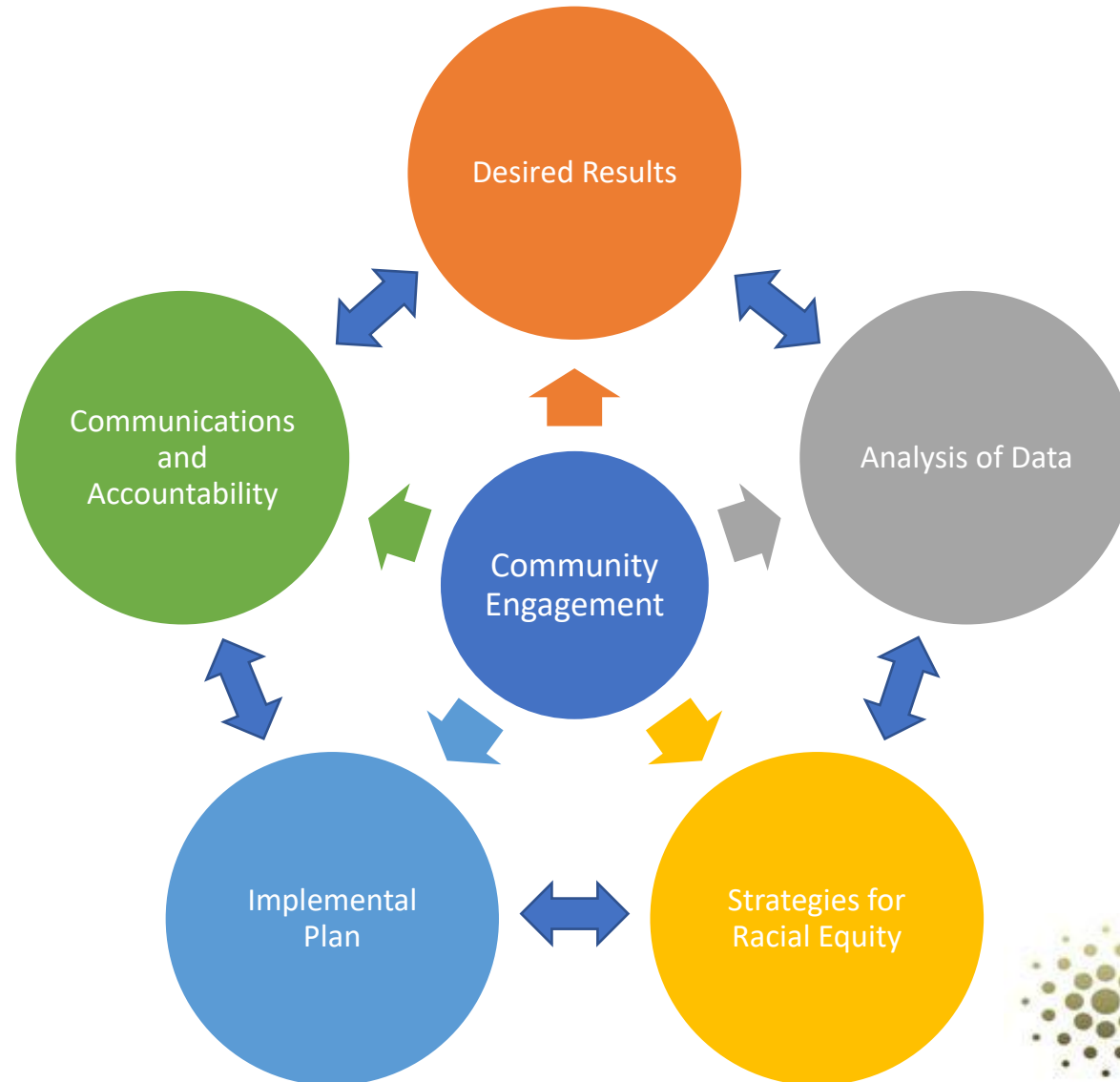


# Intent vs. Impact



- Fairness and Justice
- What does it mean to look at impact rather than intent in policy?

# What is the **Process** for Racial Equity?



LOCAL AND REGIONAL  
**GOVERNMENT ALLIANCE ON  
RACE & EQUITY**



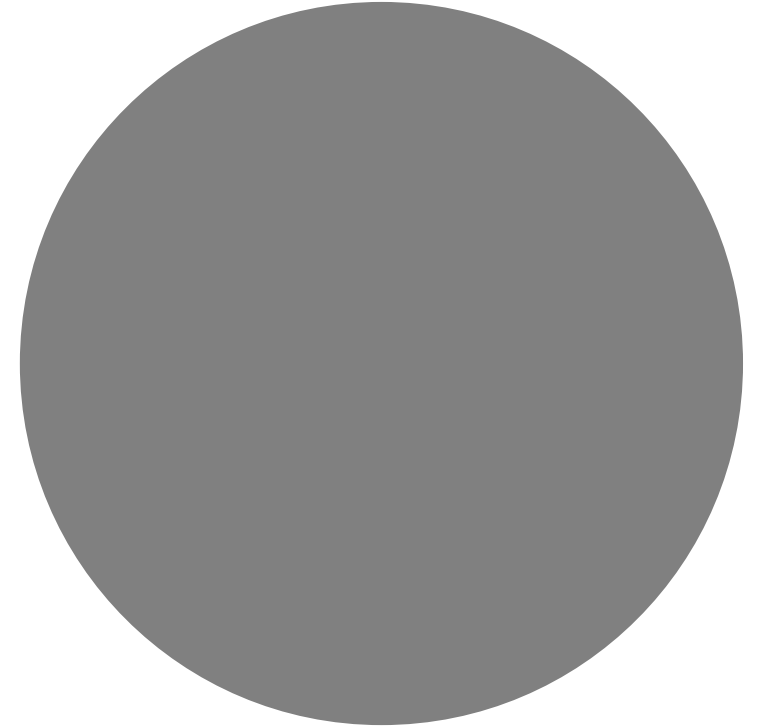
# Decision Making with a Racial Equity Tool

- STREETLIGHTS / COMPLAINT-BASED SYSTEMS
- BAN THE BOX POLICIES
- CONTRACTING POLICIES + PROCEDURES
- INCREASES TO THE MINIMUM WAGE
- POLICING + CRIMINAL JUSTICE + BAIL
- INFRASTRUCTURE + TRANSPORTATION
- RE-ENTRY + EMPLOYMENT
- SCHOOL DISCIPLINARY POLICIES
- LOCAL FINES + FEES
- ZONING + PERMITTING
- PUBLIC + RECREATIONAL SPACES
- WHAT ELSE?

- Developing capacity for racial equity across all departments
- Resourcing the work through partnership, training, intentional structure & process

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## **Organizing** for Racial Equity



# REAL Today

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Training and Capacity Building

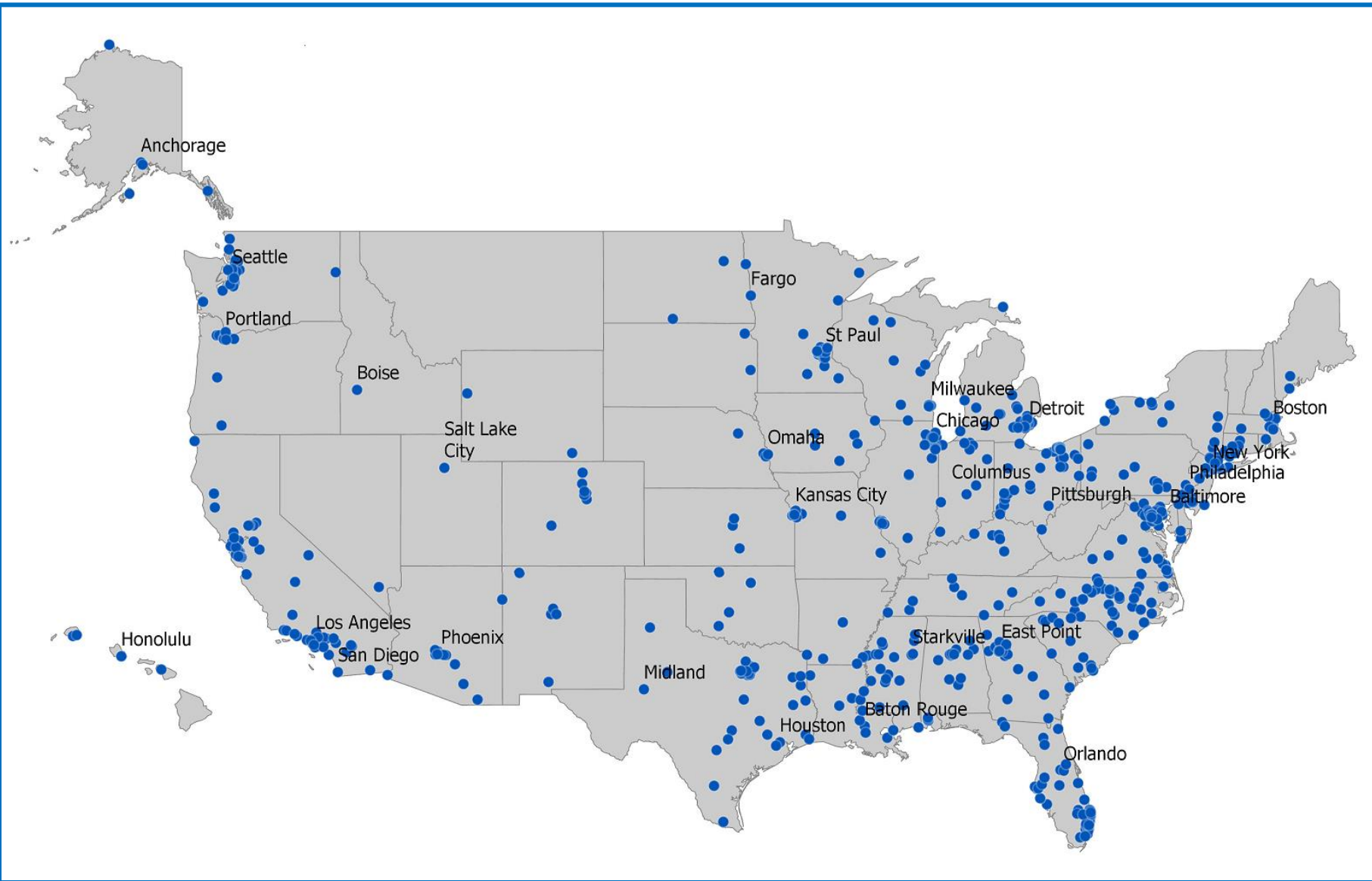
Technical Assistance

Network Building

Building Special Populations Work



# The REAL Network

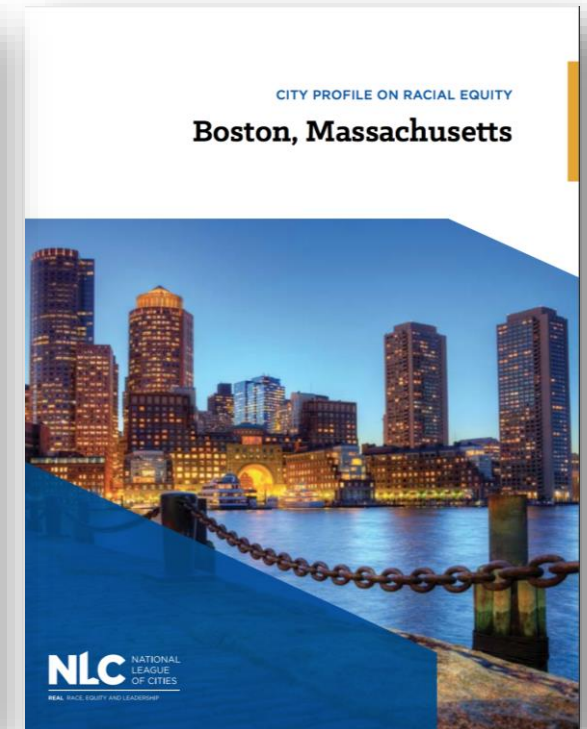
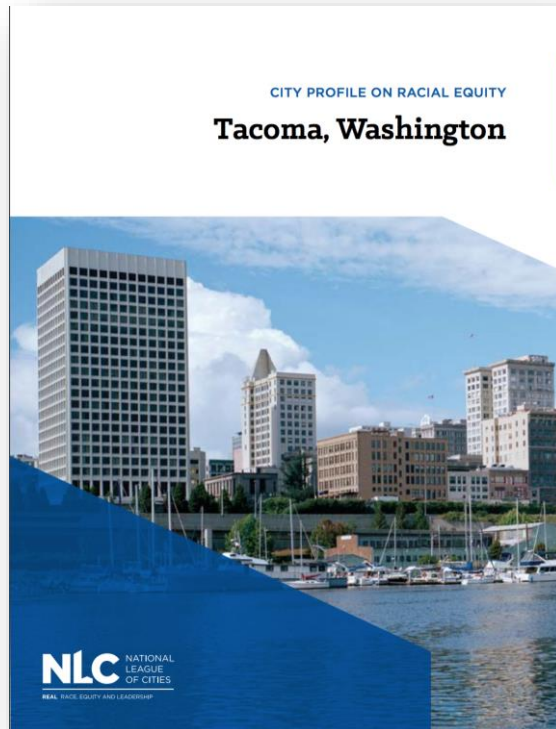


# 6 steps:

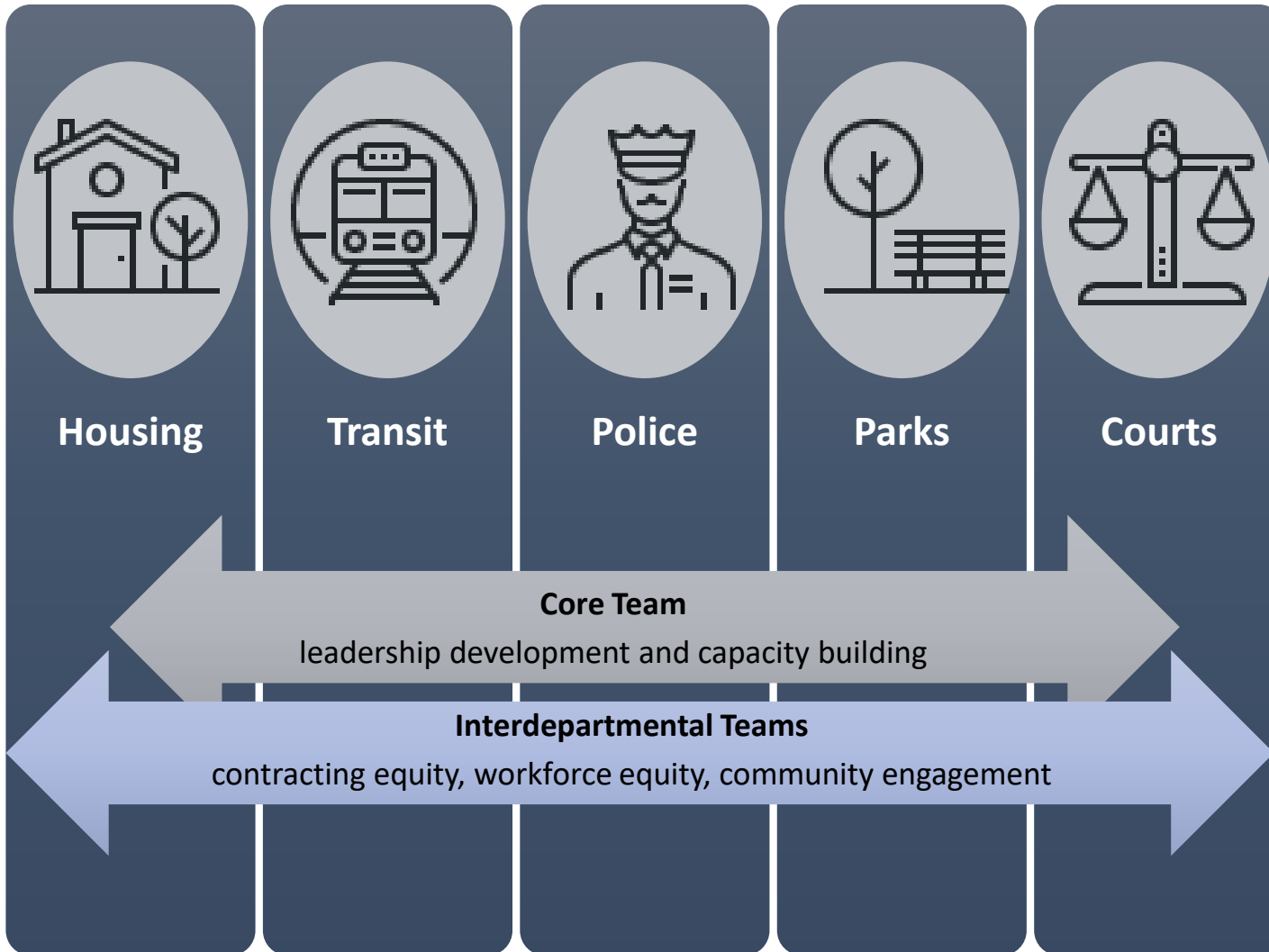
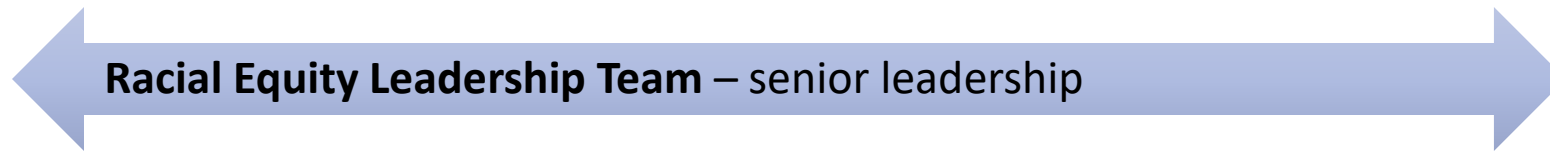
- Set an Example
- LISTEN
- Make a Public Declaration
- Dedicated Infrastructure → Action
- Commit to Change Systems & Policy
- Create a Racial Equity Plan



# Highlighting Efforts of Local Leaders







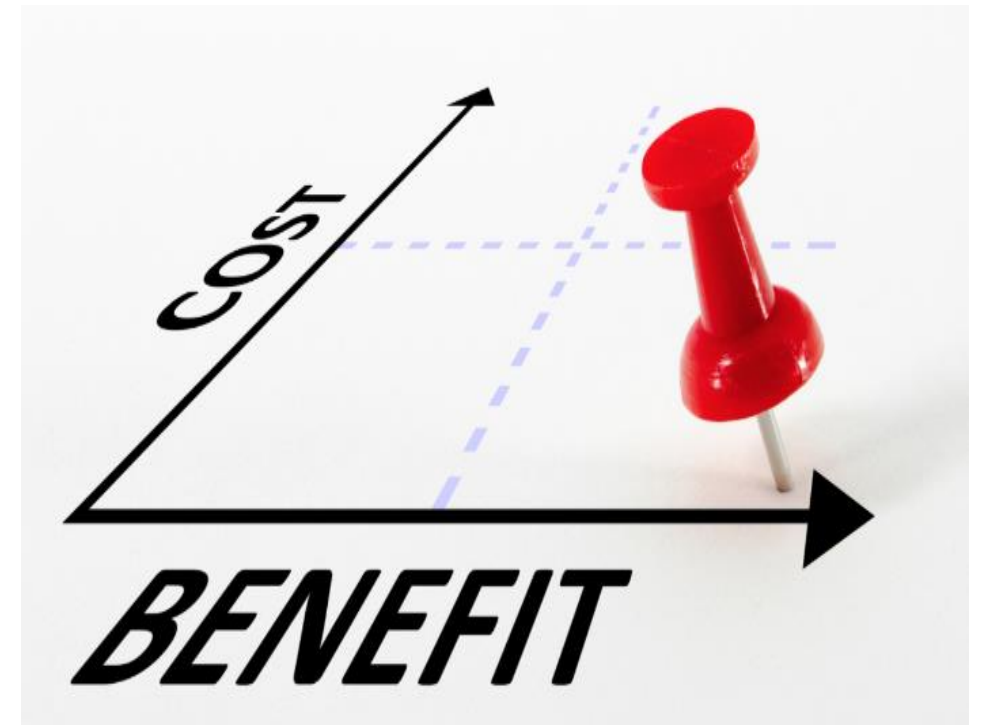
- Accountability agreements
- Departmental work plans
- Performance reviews
- Racial Equity Tools
- Institution-wide work plans



# Good Governance and Racial Equity



- Strategy to help you meet key city goals
- Prosperity
- Health
- Safety
- Accountable government



# Racial Equity Outcomes

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Improving outcomes for all: The economic benefits of equity

## Denver-Aurora Metro Area

In 2015, the economy would have been **\$40.42** billion larger if there had been no racial gaps in income.

**I am no longer accepting the things I cannot change.  
I am changing the things I cannot accept.  
-Angela Y. Davis**

# REAL Resources

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- Please check out additional REAL resources for your community at:  
[www.nlc.org/REAL](http://www.nlc.org/REAL)
- Or reach out to directly to the team:

**Leon Andrews**  
Director, REAL  
**Email: Andrews@nlc.org**  
**Phone: 202.626.3039**