## Staff/Council Relations

Ty Coleman, Alamosa Mayor Heather Brooks, Alamosa City Manager









#### **Now What?**

- There's You
- There's the Council/Board
- There's Staft





## **Gather Information**

- Take advantage of trainings
- Understand your form of government
- Ask what your form of government means for Council/Staff interactions





# **Role Clarity is Critical**

Understand, respect, & value the different roles



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## Roles = Balance

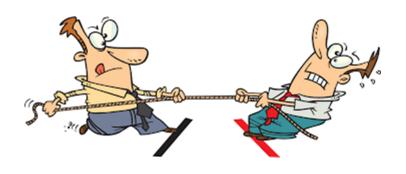
- Elected Officials
  - Represent the will of the people
  - Ensure accountability & responsiveness
  - Set the direction of the organization
- Staff
  - Implement the direction
  - Technical expertise
  - Experience
  - Non-Political approach





# **Role Clarity is Critical**

- Avoid micromanagement
- Avoid trying to control the governing body









# **Role Clarity is Critical**

- Understand you are only 1 person
- You are never not an Elected Official







# <u>^</u>aution − Personnel - Cautio

- Honor the Chain of Command
- If the employee does not report to you



- If the employee does report to you proceed cautiously
- Staff works for the community not individual elected officials

# **Expectation vs. Reality**

- The pace of business
- Operate under a microscope
- A lot has happened before you velocited
- The level of operations you need to know about
- Your passionate items will only come up a few times



## **Strategies for Success**

One-on-one meetings



- Develop trust
- Communicate, communicate, communicate
- Don't assume





## **Strategies for Success**

- Have the hard conversations
- Surprise! You do not need to "like" each other to work together professionally
- Respect technical
  expertise while thinking
  outside the box







# **Strategies for Success**

#### Communicate appreciation















# **Group Dynamics**

- Accountability is a group Responsibility
- Avoid = Dysfunction
- It is NOT staff's role to correct behavior





### **Evaluations**

Do them

Do them well

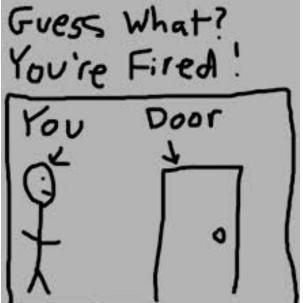
Remember you are a group





# **Parting Ways**

- It is normal
- Have you been communicating?
- · It will be in the medi Gress What?





## **Use your Resources**

- CML
  - Conferences
  - Webinars & Trainings
  - Publications
  - Phone Call
- Employee Listservs
- Peer cities



