Employers Council[®]

Employment Law • HR • Training • Surveys

Partnering with employers to build exceptional workplaces since 1939.

Office Locations: Arizona | Colorado | Utah

Membership Info



Leadership Strategies for Maximizing Impact & Engagement

Kirsten Ellis, SHRM-SCP Human Resources Consultant Employers Council

Employers Council[®]

Employment Law • HR • Training • Surveys

/ersion 1

© Employers Counc

Objectives

Identify unique challenges of public versus private

The science of motivation

Application, application, application

Why

Why This Matters

"A leader is one who knows the way, goes the way, and shows the way."

John C. Maxwell





Comparing Public vs. Private Leadership

Private

- Incentives
- Agile
- Market-based flexibility

Public

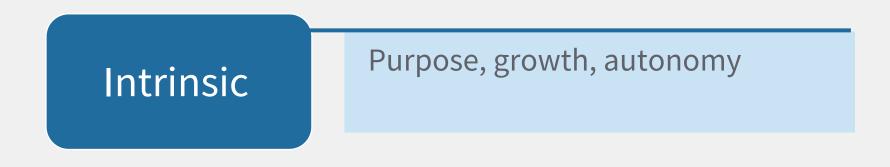
- Bureaucracy
- Procedural constraints
- Public scrutiny
- Budget limits
- Regulatory obligations

Empowerment and Control



Intrinsic vs. Extrinsic Motivation

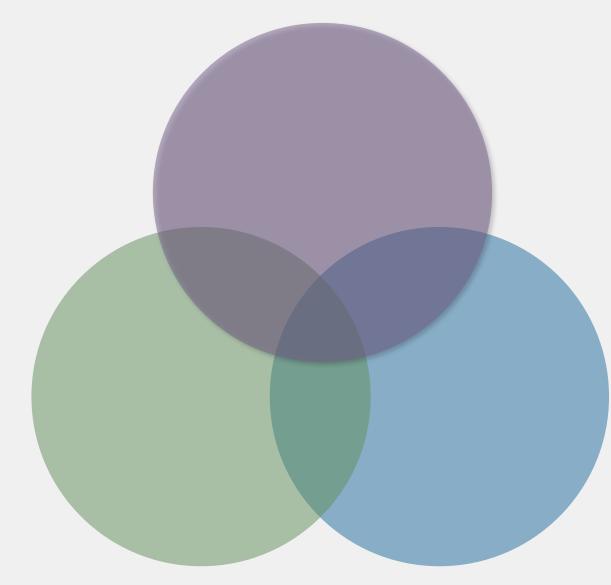
Extrinsic



Pay, promotion, status

What the Research Says: Public Servants

- Motivated by service, fairness, mission, and impact
- Engagement rises with connection to purpose and recognition



Daniel Pink's Motivation Model (Adapted)

Different Mindsets

Growth

- Sees potential and learning opportunities
- Influence

Fixed

• Believes capabilities are static

Servant Leadership in Public Service

- Put people first
- Remove barriers
- Ask: "How can I help?"



Ownership without Ownership Perks

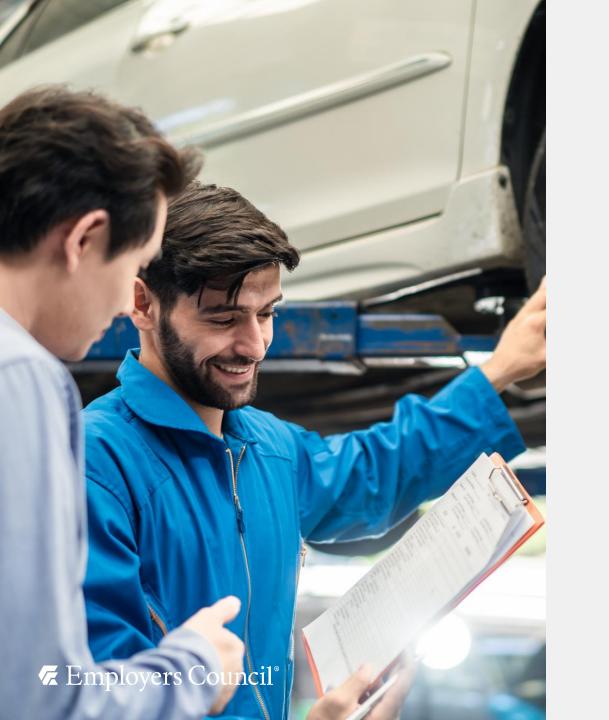
- Empowerment without financial stakes
- Give responsibility and voice



Clarify the Mission, Connect the Dots

- Catch people doing good work
- Normalize respectful feedback and idea-sharing





Communicate with Transparency and Intention

- 1. Be open about decisions
- 2. Set consistent expectations
- 3. Genuine connection

Practical Tools for Leaders

- Conducting Stay Interviews
- Recognition
- Leading Up, Down, and Across
- Time Management for Impact



Case: Budget-Limited Department

Scenario:

A department can't afford new hires or bonuses for recognition.





Employers Council[®]

LEADERSHIP STRATEGIES

Case: No Promotions, Still Engaged

Scenario:

Unable to promote employees, but want to provide growth still.



Lessons from the Field

Culture > Compensation

Consistency > Charisma

- Employers Council®

Recap: Mindsets and Strategies

- Lead with purpose and clarity
- Use what you can control
- Small actions have big results





What Are You Going to Do?

- "What stood out to you? What's one idea you'll take back?"
- "In the next 30 days, I will..."

THANK YOU

LEARN MORE: 800-884-1328 Info@employerscouncil.org

Employers Council[®]

Employment Law • *HR* • *Training* • *Surveys*

© Employers Counci

Thank you for attending!

Please don't forget to rate this session in the CML conference app.

In the app, navigate to this session and click on SURVEY.

Each time you evaluate a session, you are entered into a drawing to win a 2night stay in a Junior Suite at Hotel Alpenrock.

We appreciate your feedback!

